

On-Line Supplement Table 1. Percent of clinical team members' time spent on activities.

Clinic	Total Census	Medicaid Census	Percent of Team Members Time Spent on Activities				
			State Plan Services	Home and Community Based Services	Care Management	Administrative	Total Revenue Generating
1	26	12	35%	28%	16%	22%	62%
2	23	16	68%	18%	12%	1%	87%
3	27	14	42%	13%	12%	33%	56%
4	32	20	55%	7%	23%	15%	62%
5	36	20	86%	0%	14%	0%	86%
6	22	8	61%	0%	20%	19%	61%
7	47	17	33%	11%	17%	39%	44%
8	36	12	75%	17%	8%	0%	92%
9	20	15	66%	31%	3%	0%	97%
10	24	8	45%	15%	11%	29%	61%
11	14	8	52%	18%	18%	12%	71%
12	25	15	86%	7%	3%	4%	93%
13	47	36	38%	29%	16%	17%	67%
Average	29	15	57%	15%	13%	15%	72%
St. Deviation	10	7	18%	10%	6%	13%	17%

On-Line Supplement Table 2: Estimated costs and revenues for Medicaid clients with first-episode psychosis from 7 sites that reported cost data (revenues estimated from reported Medicaid state plan services and home and community based services (HCBS)).

Clinic	Medicaid Census	Monthly Clinic Costs Attributed to Medicaid Clients	Monthly Clinic Medicaid State Plan and HCBS Revenue	Monthly Per Client Cost	Monthly Per Client State Plan and HCBS Revenue	Monthly Per Client Care Management Revenue	Total Monthly Per Client Medicaid Revenue	Monthly Deficit per Client	Deficit as % of Expenses
1	12	\$21,429	\$9,764	\$1,786	\$814	\$154	\$968	(\$818)	46%
3	14	\$23,811	\$12,965	\$1,701	\$926	\$154	\$1,080	(\$621)	37%
4	20	\$26,078	\$6,254	\$1,304	\$313	\$154	\$467	(\$837)	64%
5	20	\$21,611	\$6,749	\$1,081	\$337	\$154	\$491	(\$590)	55%
7	17	\$15,768	\$6,609	\$928	\$389	\$154	\$543	(\$385)	41%
8	12	\$14,258	\$3,583	\$1,188	\$299	\$154	\$453	(\$735)	62%
10	8	\$13,130	\$3,848	\$1,641	\$481	\$154	\$635	(\$1,006)	61%
Average	15	\$19,441	\$7,110	\$1,375	\$508	\$154	\$662	(\$713)	52%
St. Deviation	4	\$5,033	\$3,305	\$335	\$256	\$0	\$256	\$202	11%